

APPENDIX 1

Register of Significant Partnerships

Partnership: Community Safety Partnership	Links to Key Corporate Activities/Corporate Risks: Key Corporate Activity (KCA): Implement measures to reduce the level of crime and support victims of crime and anti-social behaviour Risk: Failure to influence the Community Safety partners to address the key areas of public concern and the negative perception of crime
Purpose: To reduce Crime and Disorder in the District of Maldon and the associated fear of crime	

Maldon District Council (MDC) Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
Yes	Director of Customers and Community Group Manager, Community and Living	Responsible Authorities Group (RAG) / RAG Steering Group Essex Police & Crime Panel	Operational budgets: <ul style="list-style-type: none"> Equipment (CCTV) - £19,100 Initiatives/Events /Safeguarding Children/Youth Incentives - £14,500 (2017/18 budget)	<ul style="list-style-type: none"> Community Safety Partnership Manager - £25k Anti-Social Behaviour (ASB) Co-ordinator - £34,300 Director of Customers and Community currently - approx. 10/15% of working time Group Manager, Community and Living - approx. 10/15% of working time 	<ul style="list-style-type: none"> Officers have been supported by an analyst from Essex Police for the strategic assessment and partners have been involved in the process to determine the new priorities for 2018/19 as: <ul style="list-style-type: none"> Tackling Violent Crime Driving Down Antisocial Behaviour in Public Places Identifying and Supporting Vulnerable People Ensuring the Implementation and Delivery of the Essex Police Rural Crime Strategy Promoting Road Safety and Challenging Irresponsible Driving. 	Quarterly reports to RAG Partnership's objectives included in Community & Living Business Plan which is subject to MDC performance monitoring Overview & Scrutiny Committee acting as the Crime & Disorder Committee reviews Partnership performance six monthly

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					<ul style="list-style-type: none"> • The community safety hub for Maldon and Chelmsford meets monthly and has a tasking process which links to the current priorities of the community safety partnership. This group now has a much wider partnership with new members attending from social care, youth offending and the children's health and wellbeing service. • A new group set up to support schools in tackling anti-social behaviour and vulnerability with pupils displaying risky behaviours is working well and data sharing and intelligence is much more effective. Officers are also attending groups with registered social landlords and mental health practitioners to tackle anti-social behaviour. • The partnership delivered education and interventions during the year which included: 	

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					<ul style="list-style-type: none"> - Crucial Crew for Year 6 students ; - Fire Break; - Door Step Sports Club; - Street Art Project; - Secondary School Education on drugs and psychoactive substances for Year 7; - Just Play; - Stay Safe. • The partnership commissioned St Giles Trust to undertake education, awareness and mentoring within secondary schools to highlight the risk of young people becoming criminally or sexually exploited by gangs or organised crime groups. This work will continue throughout 2018 and include education sessions for parents, students and teachers. • Officers attend Missing and Child Exploitation meetings to ensure that the needs of vulnerable children for the 	

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					<p>district are addressed and that processes are in place to tackle the criminal and sexual exploitation of young people. Officers also attend Mid-Essex Stay Safe, Mid-Essex Children's Partnership Board and the County Safeguarding Leads meeting. Maldon will be delivering a See It Stop It campaign to address exploitation during 2018 which will upskill businesses and organisations to spot the signs of exploitation.</p> <ul style="list-style-type: none"> • In October 2017, the Responsible Authorities Group agreed from partnership funds to support the following initiatives. <ul style="list-style-type: none"> - Anti-Social Behaviour (ASB) awareness training for social landlords; - Public Space Protection Order (PSPO) signage; - Just Play football initiative; - CCTV contribution for a pilot to enable Maldon 	

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					CCTV to be remotely monitored; - domestic abuse awareness; • Vulnerability awareness training for young people.	

Impact/risks to the Council of not being involved in this partnership:

The Council's involvement in the partnership includes undertaking work which is aimed at reducing crime and disorder. Although crime figures are low, there is a need to co-ordinate local activities to take a proactive approach to crime prevention. In addition, much of the partnership's work involves reducing the public fear of or perception of crime through community engagement.

Other services provided by the Council as part of the partnership include mediation services and neighbourhood watch development. It organises educational events such as Crucial Crew, Senior Crew and Reality Roadshow, and public engagement events to promote the partnership's work and improve community cohesion such as various diversionary projects.

If the Council was not involved in the partnership or did not undertake this work, then it is believed that crime levels and the public perception of crime would suffer as a result. It would also impact the Council's ability to achieve its corporate goal relating to keeping the District safe.

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Partnership: Essex Waste Partnership Board	<u>Links to Key Corporate Activities/Corporate Risks:</u> KCA: N/A Risk: N/A
Purpose: To ensure cost-efficient and sustainable waste management is delivered across the County and Southend and deliver the Joint Municipal Waste Strategy for Essex and Southend	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
No	Group Manager, Community and Living	Chairman, Community Services Committee on the Board	No regular financial cost to MDC from being involved	<ul style="list-style-type: none"> Group Manager, Community and Living – approx. 5% of working time 	<p>The Essex Waste Partnership Board is the strategic Member group which discusses and develops approaches to municipal waste management in Essex. The board is attended by Lead Members with responsibility for waste from all Essex borough, city and district councils, in their capacity as Waste Collection Authorities, and Essex County Council as the Waste Disposal Authority. It currently meets twice a year and is supported by an Officer Delivery Group.</p> <p>The primary purpose of the Board is to provide leadership in the development of the strategic direction of Essex in the delivery of its statutory waste functions, to promote efficiency of operations through joint working and achieve least cost solutions for the council</p>	Significant issues and decisions reported to the Community Services Committee as appropriate

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MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
					<p>tax payer.</p> <p>Discussion and debate by the Board has enabled good practice to be shared amongst authorities and led to a number of actions being delivered by officer groups aimed at reducing costs and enhancing outcomes; these include:</p> <ul style="list-style-type: none"> • the development and delivery of framework contracts to reduce costs • provision of advice and guidance to ensure statutory compliance • the coordination of promotional and public engagement activity to improve performance • successful applications for external joint funding • lobbying central government and other bodies. <p>The Board will continue to be the conduit for information sharing and cross authority consultation on all matters pertaining to municipal waste management. Looking forward the Board will</p>	

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MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
					lead on the development and future direction of the Essex Joint Municipal Waste Management Strategy, funding opportunities and infrastructure development.	

Impact/risks to the Council of not being involved in this partnership:
The Council would have reduced influence on the future direction of waste policy in Maldon and Essex, a weakened negotiating position with ECC and a potential loss of partnership funding for food waste collections and recycling revenue.

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Partnership: Essex Partnership for Flood Management	Links to Key Corporate Activities/Corporate Risks: KCA: Influence and co-ordinate partners to prioritise and deliver flood relief projects for identified surface, fluvial and coastal flooding risk areas in the District Risk: Failure to have a clear shared plan re strategic ownership of coastal, fluvial and surface flood mitigation/long term maintenance responsibilities
Purpose: To establish transparent process, priorities and partnerships between Flood Risk Management Authorities and other interested groups across Essex. To achieve multiple outcomes for residents at risk of flooding in line with the Local Flood Risk Management Strategy and other duties under the Flood and Water Management Act 2010 and Flood Risk Regulations 2009	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
No	Service Manager Environmental Health	Member representation on the Essex Flood Partnership Board	None	<ul style="list-style-type: none"> Service Manager Environmental Health Manager – approx. 10%/15% of working time Environmental Health officer – approx. 10% of working time on existing projects 	<ul style="list-style-type: none"> Maximising funding opportunities e.g. Wagtail Drive Flood Alleviation Scheme (FAS) (£450k), The Street, Latchingdon FAS (£65k), current work on the potential Brickhouse Farm FAS and various small flood schemes through the Community Improvement Fund (£23k). The support network has been extremely useful - in particular with the completion of application forms for grant funding and working with Parish Councils to apply for funding on behalf of local residents. Through the robust efforts of the Council within the Partnership, the benefits have 	<p>Annual programme of work approved by and monitored by Essex Flood Partnership Board</p> <p>Performance is reviewed at quarterly meetings of Executive Group and Board</p> <p>Significant issues and decisions reported to Planning & Licensing and/or Community Services Committee as appropriate</p>

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MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
					been far reaching for our residents.	
Impact/risks to the Council of not being involved in this partnership: The Council would have reduced influence on the future direction of strategic flood risk management in Essex, inability to secure partnership funding and to promote local needs.						

Partnership: Gateway to Homechoice (Choice Based Lettings - CBL)	Links to Key Corporate Activities/Corporate Risks: KCA: N/A Risk: N/A
Purpose: To facilitate the development and implementation of the sub-regional housing strategy and associated activities. Framework for the commissioning and development of choice based lettings system	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
No	Strategic Housing Manager	None	Approx. £4, 000 p.a.- majority of costs (i.e. system costs) recovered through advertising revenue generated by the individual partners who are responsible for covering their own proportional costs	<ul style="list-style-type: none"> Enabling and Assessment Team Leader – approx. 15% of working time Strategic Housing Manager - approx. 7% of working time 	<p>The current Homechoice system is still in use, procured through the consortium which also agrees changes to policy and procedure for carrying out reviews and complaints.</p> <p>This has recently been amended to reflect the changes required because of the new Homelessness Reduction Act.</p> <p>Officers will be undertaking a review of policy and operation in 2018/19 and report to the</p>	<p>The Project Board provides reports on an annual basis to all local authority leads. Other operational groups such as the CBL Group, Equalities Group and the Enabling Officers Group also monitor issues.</p> <p>The co-ordinator reviews and monitors project plans and trends in allocation are constantly reviewed.</p>

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MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
					Council's Strategic Housing Board to see if it wishes to continue with this partnership or look at other options.	
<p>Impact/risks to the Council of not being involved in this partnership:</p> <p>If the Council was not involved in the Partnership, investment of approx. £40/50k p.a. would be required in an allocation system plus additional resource and on-going costs.</p> <p>Such a move would result in a lack of mobility across district boundaries for social tenants and possible inability to meet statutory requirements for allocation of housing.</p> <p>The lack of resource to provide the services undertaken by the co-ordinator employed by the partnership would be an issue for the Council and would have an impact on service delivery. However the risks of leaving need to be balanced with the risk of retaining existing option, i.e. possible loss of social housing to applicants from out of area. The review to be undertaken in 2018/19 will analyse these options and risks.</p>						

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Partnership: Haven Gateway Partnership	Links to Key Corporate Activities/Corporate Risks: KCA: Identify and work with partners to implement the strategy to meet the skills need within the District Co-ordinate the delivery of an Enterprise Centre for the District Risk: N/A
Purpose: The Partnership is a public/private sector partnership made up of the County and District Councils within the Haven Gateway and representatives from key commercial organisations. The Partnership works strategically to enable the economic growth of the sub region. It is linked to the South East Local Enterprise Partnership. MDC engages with the Haven Gateway on growth and investment in economic development, in projects such as BDUK Broadband, Localism and National Planning Policy.	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
No	Director of Planning and Regulatory Services Economic Development and Partnerships Manager	Leader of Maldon District Council and Chairman of Planning and Licensing Committee sit on the Partnership Board	£5,000 (2017/18 Annual Subscription)	<ul style="list-style-type: none"> Economic Development and Partnerships Manager – approx. 5% of working time Director, Planning and Regulatory Services – approx. 5% of working time 	<ul style="list-style-type: none"> Commenced work on Haven Gateway Economic Strategy – sector led approach with close overlap to key sectors in Maldon District – draft due July 2018. Coordinating potential use of Harwich Port to support logistics requirements during the construction of both power stations Provide support on proposed major transport infrastructure projects e.g. A12, A120. Development of two European Regional 	Performance is monitored by the Partnership Board at its quarterly meetings and an annual report is produced. Regular reports are submitted to the Planning and Licensing Committee on partnership activities.

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MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
					Development Fund projects, covering Logistics, and Construction. Transport and Logistical Efficiencies project (Logistics to launch summer 2018).	

Impact/risks to the Council of not being involved in this partnership:
Haven Gateway provides a strategic economic focus for the north of Essex and south of Suffolk, drawing together a cohesive economic area. The partnership has a strong voice in working with SELEP and with Government on issues such as the A120 improvements. Membership of the partnership increases the level of influence of Maldon DC in engaging on strategic economic issues and shaping strategies for the wider area.

Partnership: Maldon Locality Board	Links to Key Corporate Activities/Corporate Risks: KCA: Co-ordinate delivery, management and maintenance of strategic infrastructure; Influence and co-ordinate partners to prioritise and deliver flood relief projects for identified surface, fluvial and coastal flooding risk areas in the District; Work with local businesses and agencies to prepare for/implement projects for Central Area Masterplan sites; Risk: Failure to target services and influence partners effectively to meet the health and wellbeing needs of the vulnerable population; Failure to target services and influence partners effectively to support the increasing ageing population (re housing needs); Failure to have a clear shared plan re strategic ownership of coastal, fluvial and surface flood mitigation/long term maintenance responsibilities.
Purpose: <ul style="list-style-type: none"> • Enable closer collaboration between District and County government with a focus on strategic issues requiring close joint working between the County and the District; • Exert local influence over commissioning decisions affecting the Locality Board area; • Decentralise and devolve power to the most appropriate level where that makes sense in the view of both the County and the District. 	
The Locality Board is not a decision-making body. Anything decided by the Board will need to be referred back to the sovereignty of the County and the District councils for formal determination.	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
Joint with Essex County Council (ECC)	Chief Executive (not member of the Board, but attends the meetings)	Leader of the Council Deputy Leader of the Council Leader of the Opposition Chairmen of the Community Services,	None	Quarterly meetings attended by: <ul style="list-style-type: none"> • Chief Executive • Directors – as appropriate • PA to Leader as note taker 	The Locality Board concluded that the following areas would be their priorities for 2017/18: <ul style="list-style-type: none"> • Strengthening Communities • Delivering the infrastructure set out within the Infrastructure Delivery Plan • Increasing Educational performance • Economic Prosperity 	The Board will formally review its performance at least annually. Reports submitted to Committees and/or Council as appropriate.

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		Planning and Licensing and Finance and Corporate Services Committees			<ul style="list-style-type: none"> Elderly Persons Housing and Housing Related Support Flood Management. <p>Specific outcomes:</p> <ul style="list-style-type: none"> ECC supported the Council on a review of educational performance in the District's primary schools 	

Impact/risks to the Council of not being involved in this partnership:

The Board focuses on the work that can be done in partnership to help to make the Maldon District a better place to live, work and enjoy. However virtually all of the priorities outlined are overseen through other governance routes so there would not be a significant implication of discontinuing the Board. A key risk of not being involved in the partnership is missed opportunities to influence work across the whole system to deliver our Future Essex vision.

The future of the Board is currently under review.

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Partnership: Moat Housing	Links to Key Corporate Activities/Corporate Risks: KCA: Implement the Homelessness Reduction Act to prevent and relieve homelessness Implement the Housing Strategy to meet the District’s Housing need Risk: Failure to target services and influence partners effectively to support the increasing ageing population (re housing needs) Failure to meet the affordable housing need
Purpose: Provision and allocation of social housing throughout the District	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
No	Director of Planning and Regulatory Services Strategic Housing Manager	Moat Homes Ltd. Joint Strategic Board: Chairman and Vice-Chairman of the Community Services Committee Leader of the Council	None	<ul style="list-style-type: none"> • Strategic Housing Manager – approx. 10% of working time • Enabling and assessment Team Leader – approx. 30% of working time • Housing Options Team Leader – approx. 30% of working time • Home Improvements Team Leader – approx. 60% of working time 	Provision of temporary accommodation - agreement in principle to work with partners to provide alternate forms of affordable housing, e.g. agreement being worked on between Moat, Rentplus and partner. Need to develop capacity to deal with health and wellbeing needs to be revisited– discussion to be started with Moat about this.	Quarterly monitoring of agreed areas of performance, e.g. allocation of property, complaints and voids and development and investment of new homes through the MDC Strategic Housing Board.
Impact/risks to the Council of not being involved in this partnership: Failure to provide good quality, affordable homes to those in housing need. There is no identified alternate landlord for transferred property.						

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Partnership: South Essex Parking Partnership (SEPP)	Links to Key Corporate Activities/Corporate Risks: KCA: N/A Risk: N/A
Purpose: Provision of on street enforcement of parking regulations in the Maldon District	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
No	Group Manager, Community and Living	Member of Community Services Committee on the SEPP Joint Committee	None – objective is to break even and therefore, no cost to MDC	Group Manager, Community and Living	<p>Responsibility for on street parking regulations rests with Essex County Council. To dispense this duty they have created two Parking Partnerships of which MDC is a part of the South Essex Parking Partnership (SEPP).</p> <p>SEPP have made significant revenue savings compared to each Council operating individual parking accounts.</p> <p>A schools' parking initiative has been launched by SEPP and the Wentworth School in Maldon is the first within the Maldon District to participate. The project sets out to improve parents' behaviours around parking at school locations through proactive involvement of students.</p> <p>Irrespective of the</p>	<p>Monthly performance reports are produced by Chelmsford City Council and reviewed by the Group Manager, Community and Living.</p> <p>Partnership Manager also attends lead officer meetings and Joint Committee Meeting accompanying the MDC Member representative.</p> <p>Finance reports are reviewed at the quarterly officer meetings</p> <p>The Joint Committee also meets quarterly to review performance and costs.</p> <p>An annual report from the SEPP is approved at the Joint Committee meeting in June each year.</p>

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					achievements we are obliged to be a party to this partnership.	W.e.f. June 2018, the Partnership Manager will present/report to the Community Services Committee annually after the report is approved.
<p>Impact/risks to the Council of not being involved in this partnership:</p> <p>If MDC was not involved in the partnership it would lose control of the level of enforcement, costs of fines and residents parking costs (as responsibility for these would revert back to ECC control).</p>						

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Partnership: Essex Online Partnership	Links to Key Corporate Activities/Corporate Risks: KCA: Implement the ICT Strategy projects for 2018/19 Deliver the Transformation Programme projects Risk: Failure to protect personal or commercially sensitive data
Purpose: To facilitate common development of IT projects and requirements and support infrastructure/applications across Essex authorities including County, Unitaries, Districts and Emergency Services. To promote and share best practice relating to information and data security, technology adoption and ICT service delivery. To share collaborative hardware framework to purchase hardware, software and services at discounted rates	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
No	IT Manager	None	£3,000 p.a.	<ul style="list-style-type: none"> IT Manager – approx. 0.05% of working time 	<ul style="list-style-type: none"> Extensive support (technical and licensing) for Office 365 deployment. Support and networking for GDPR compliance including best practices Access to Essex Warning, Advice and Reporting Point for information as soon as there are security issues and vulnerabilities Route to Government Digital Service for information on the future of Public Services Network, Government Domain Name System and ensuring we utilise best 	Partnership reports to the Essex wide Chief Executives Group

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MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
					<p>practice for securing email</p> <ul style="list-style-type: none"> • Access to hardware framework for purchasing equipment easily, quickly and reduced costs • Training resources for cybercrime to be used for all staff • Freja 2 factor authentication used for remote access (Google authenticator) • Metaphish email phishing simulator solution for raising awareness for all MDC staff • Networking opportunity to align ICT strategy and approach with the rest of Essex • Access to Sharing talent framework to get resources from other authorities at low costs e.g. database administration. • Links with Digital Cabinet Office and 	

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MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
					National Cyber Security Centre	
Impact/risks to the Council of not being involved in this partnership: If MDC was not involved in this partnership the impact would include: <ul style="list-style-type: none"> • Increased costs in hardware and software procurement; • Significant increase in the cost of the secure access and extranet solutions • Expense in IT Policy development; • Expense arising from need to procure consultancy services rather than using partnership resources; • Lack of policy alignment between neighbours jeopardising current and future shared service arrangements. 						

Partnership: Essex Procurement Hub	Links to Key Corporate Activities/Corporate Risks: KCA: N/A Risk: N/A
Purpose: Provide a professional shared service and network with other District Councils to ensure procurement is transparent and compliant	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
No	Facilities and Assets Manager	None	In the past all costs have been fully rebated. However, for 2018/19 £5,000 budgeted as MDC has not been using the Hub sufficiently to fully rebate costs	<ul style="list-style-type: none"> • Facilities & Contract Admin Officer - 45% of working time • Facilities & Contract Manager - 15% of working time 	Specialist guidance from Hub team to MDC officers relating to procurement, to ensure we comply with legislation. The Hub is currently assisting with 14 projects, including: <ul style="list-style-type: none"> - Pay by Phone - Replacement desk phones 	Monthly meetings between Director of Resources and the MDC assigned partnership resource. Regular liaison between MDC assigned partnership resource and the Facilities and Assets Manager.

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					<ul style="list-style-type: none"> - Abandoned vehicles - Street cleansing - Road sweeping - Bins - Vehicle - Car park machines - Election stationery printing 	
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Impact/risks to the Council of not being involved in this partnership:

Without partnership membership the Council would have to employ a professional procurement resource in an affordable manner. Membership also provides assurance that MDC is undertaking compliant procurement.

Partnership: Vine HR	Links to Key Corporate Activities/Corporate Risks: KCA: N/A Risk: N/A
Purpose: A not for profit company which was set up so that it could own products, establish copyright where appropriate and generate income to enable it to become self-sufficient in order that members may benefit from joint procurement	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
No	Facilities and Assets Manager	None	<p>In the past all costs have been fully rebated.</p> <p>However, for 2018/19 £5,000 budgeted as MDC has not been using the Hub sufficiently to fully rebate costs</p>	<ul style="list-style-type: none"> • Facilities & Contract Admin Officer - 45% of working time • Facilities & Contract Manager - 15% of working time 	<p>Specialist guidance from Hub team to MDC officers relating to procurement, to ensure we comply with legislation.</p> <p>The Hub is currently assisting with 14 projects, including:</p> <ul style="list-style-type: none"> - Pay by Phone - Replacement desk phones 	<p>The company reviews objectives/work programme, progress and priorities annually and sets a business plan in February.</p> <p>Quarterly updates are provided to the Chief Executives of the local authorities involved.</p>

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MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
					<ul style="list-style-type: none"> - Abandoned vehicles - Street cleansing - Road sweeping - Bins - Vehicle - Car park machines - Election stationery printing 	
Impact/risks to the Council of not being involved in this partnership: If not involved, MDC would lose the ability to share resources, knowledge, expertise and best practice and access to cheap HR products in e-training, policies, etc.						

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Partnership: Integrated Growth Forum (IGF)	Links to Key Corporate Activities/Corporate Risks: KCA: Identify and work with partners to implement the strategy to meet the skills need within the District Co-ordinate the delivery of an Enterprise Centre for the District Risk: Failure to have a co-ordinated approach to supporting inward investment and maximising business rate growth Failure to develop jobs to support the growing population
Purpose: a coordination body for economic development across Essex	

MDC Lead Partner	MDC Lead Officer(s)	Member Representatives	MDC Resources Contributed - Financial	MDC Resources Contributed - Staff	Achievements/Benefits of being involved in the partnership for 17/18	Reporting/Monitoring
No	Economic Development and Partnerships Manager	None	None	Economic Development and Partnerships Manager attending bi-monthly meetings	<ul style="list-style-type: none"> Coordination and sharing of experience on economic development matters between ECC, local councils and partners e.g. SELEP, Invest Essex, the Haven Gateway Partnership and local universities on economic development issues at a strategic level. 	Meeting minutes distributed after every meeting.

Impact/risks to the Council of not being involved in this partnership:

The IGF is the key forum to engage with South East Local Enterprise Partnership, alongside all Essex based partners - SELEP covers a dispersed geographic area covering Essex, Kent and East Sussex. It works on a federated basis, which means that economic development strategy and investment plans are formulated sub regionally for submission into the LEP in support of infrastructure funding and inward investment opportunities. If not involved with the Partnership, the Council would lose its opportunity to influence on that wider sub regional agenda along with opportunities for investment in infrastructure or other funding streams.